

# The Spring Meeting of Corporation will be held via Zoom on Thursday, April 23, 2020 at 12:00 p.m.

# **ORDER OF PROCEEDINGS**

1.	Opening Prayer	7.	Report of the Committee on Nominations
2.	Resolutions	8.	Report of the Senate
3.	Minutes	9.	Report of the Committee on Honorary Degrees and Honorary Fellows
4.	Motion to Excuse Absent Members	10.	Notices of Motion
5.	Report of the Provost	11.	Other Business
6.	Report of the Board of Trustees		

While we regret that we cannot provide attendees with lunch as usual, we do encourage them to BYOS: Bring Your Own Sherry!

Christopher Hogendoorn Secretary of the Corporation

April 17, 2020

# **Zoom Meeting Instructions**

Due to the current physical distancing guidelines recommended by government and public health officials, Trinity College is unable to host the Spring Corporation meeting in person. Instead, we are holding the meeting remotely via Zoom. For Corporation members who are unfamiliar, Zoom is a videoconferencing platform that allows participants to meet virtually on their computer, smartphone, or tablet. Participants who are more comfortable calling into the meeting can choose to do so.

Because of the sizeable membership of Corporation and the technical considerations surrounding that, all participants will be automatically muted. Should you have a question, you may use the "Chat" feature to ask a question to the moderator who will read the question aloud after the report.

When a matter arises that requires a vote, a pop-up will appear asking you to cast your ballot for "Yes" or "No". We encourage you to participate if you are able to do so.

Please note that participants who call in to the meeting on their telephone will not be able to vote or ask questions. We apologize for this limitation.

To join the meeting on your computer, smartphone, or tablet, click on this link: <a href="https://zoom.us/j/98733468307?pwd=S1F0bUtuRElocm9CV1ZUTkVQUjl4dz09">https://zoom.us/j/98733468307?pwd=S1F0bUtuRElocm9CV1ZUTkVQUjl4dz09</a>

You also may be prompted to enter your name, as well as authorize Zoom to use your device's audio and video capabilities.

To join the meeting by telephone, please use a number corresponding to your area code, or the toll-free number:

+1 647 558 0588 Canada +1 587 328 1099 Canada

+1 778 907 2071 Canada +1 647 374 4685 Canada

+1 438 809 7799 Canada 855 703 8985 Canada Toll-free

If you are calling from outside Canada, please find your number using this link: <a href="https://zoom.us/u/aftWlir2r">https://zoom.us/u/aftWlir2r</a>

For both ways of connecting, you may be asked for enter a meeting ID and password:

**Meeting ID**: 987 3346 8307 **Password**: 1852

Please contact the Secretary of the Corporation (<u>collegesecretary@trinity.utoronto.ca</u>) if you have any questions. We hope that you will join us!

# **George Alfred Fierheller**

George Fierheller died Thursday, March 12, 2020 at the age of 86. George graduated from Trinity College in 1955 with a Bachelor of Arts degree in political science and economics.

George's career took him to the cutting-edge of the Canadian technology and telecommunications world. He worked for IBM before launching his own computer services company, SDL, in 1968. From there, he held top-level positions at Premier Cablesystems, Rogers Communications, and Cantel, just to name a few. Cantel, of which George was the founding president and now known as Rogers Wireless, was the first company to offer cellular service to Canadians.

The breadth of George's volunteerism is equally impressive, serving as chair or president for such varied organizations as Carleton University's Board of Governors, United Way campaigns across Canada, the Toronto Board of Trade, the Sigma Chi Canadian Foundation, and the National Club, as well as a director or trustee of organizations too numerous to list.

It was both his business and volunteer experience which led George to return to Trinity College to chair the Spirit of Leadership fundraising campaign from 1993 to 2000. In recognition of his efforts, the College conferred upon him a Doctor of Sacred Letters in 1999. George would later be appointed a Member of the Order of Canada in 2000, and be awarded the Queen's Diamond Jubilee Medal in 2012.

In 2010, George was profiled for the *Trinity* magazine as an exemplar alumnus. The article concluded with him saying: "My goal is to be as useful as I can. I want to feel that when I get up in the morning, I've got a whole bunch of interesting things to do. I hate the thought of getting up and saying 'What I really want to do is go back to sleep.' To me, that would be devastating."

#### **Ivan Owen McFarlane**

Dr. Ivan McFarlane died Sunday, February 16, 2020 at the age of 85. Ivan grew up in Jamaica, where he attended Kingston College before enrolling at Trinity College in 1961. This was just the beginning of a life with education at the centre: Ivan would pursue graduate degrees at Carleton and York Universities, and here, at the University of Toronto's law school and OISE, from which he received a Ph.D in 1995. His career, too, was spent in in education, teaching in the Social Science department at Centennial College.

Ivan was a dedicated volunteer, serving as a member for both the Council of the College of Psychologists and Council of the College of Denturists of Ontario, and as a director of the Moore Park Residents' Association. Ivan was a Senior Fellow of Massey College, and a founding member of its Quadrangle Society.

Ivan's impact at Trinity College will be remembered for many years to come. He was a proud graduate and dedicated alumnus. He served for many years on the Senate and the Board of Trustees, was a long-time member of Corporation, and a loyal Friend of the Library. Ivan and his late wife Harriet were regular figures around the College, easily drawing anyone and everyone into a conversation and helping the sense of community that we hold so dear. Ivan will be greatly missed and warmly remembered by all those who had the privilege of knowing him.

#### **Elizabeth Maude Rowlinson**

The Rev. Dr. Elizabeth Rowlinson died Tuesday, March 17, 2020 at the age of 89. Elizabeth was born in Sutton, England, and educated at Wallington County School for Girls before attending St. Hugh's College, Oxford, where she obtained her Bachelor of Arts degree in mathematics in 1951 and a Bachelor of Science degree, also in mathematics, in 1953 from Lady Margaret Hall, Oxford. She would go on to do graduate work at Northwestern University, Oxford, and finally McGill, where she earned a Ph.D. in 1965.

She taught at McGill in the mathematics department, becoming the first Associate Dean of Students for the university. In 1978, Elizabeth was appointed Dean of Women Students at Trinity College and Dean of St. Hilda's College. She saw herself as a counsellor for her students and was active in many aspects of College life, including playing the violin in the College's chamber orchestra and singing in the Chapel choir. Elizabeth was an advocate for the women of St. Hilda's. When she realized that there were more women than men in the student body yet fewer spaces for them in residence, she undertook to have women occupy the Angel's Roost in the main Trinity building until a new south wing of St. Hilda's could be built. Since 1995, this wing has born her name.

Always a person of deep faith, Elizabeth left Trinity College in 1991 and moved back to Montreal to attend the Montreal Diocesan Theological College at McGill. She was ordained an Anglican priest in 1994 and became the chaplain of the Theological College, a position she held for twenty years. She was awarded an honorary Doctor of Divinity degree by them in 2004.

In recent years, Elizabeth was a frequent guest at the St. Hilda's lunch during the annual Spring Reunion, where she would reconnect with some of her former charges. Generations of St. Hilda's alumnae remember her fondly as a mentor and a friend, and she will be missed.





Thursday, October 24, 2019 at 12:00 pm Submitted by: Christopher Hogendoorn, Secretary of the Corporation collegesecretary@trinity.utoronto.ca | 416-978-3614

# **Minutes**

Chancellor Graham took the Chair and called the Annual Meeting of the Corporation to order.

The Secretary read a statement acknowledging the traditional Indigenous territory on which Trinity College operates.

#### 1. Prayer

Dean Brittain offered a prayer to open the proceedings.

#### 2. Resolutions

The Secretary read the following four resolutions for departed Members of Corporation:

#### Alexander Dalzell

Alexander Dalzell died May 8, 2019 at the age of 94. Born in Belfast, he was educated at the Methodist College Belfast before enrolling at Trinity College Dublin, where he obtained a Bachelor of Arts, Master of Arts, and Bachelor of Literature degrees between 1943 and 1950.

Prof. Dalzell served as an assistant lecturer in Classics at King's College, London from 1951-1953 and at the University of Sheffield from 1953-1954. It was then that Prof. Dalzell was offered a position at Trinity College, where, over the next three decades, he became a familiar and integral member of the community. In addition to his duties as a lecturer and later professor of Classics, during his time at Trinity, Prof. Dalzell served as the Dean of Arts and Vice- and Acting Provost. His service to the community was recognized by his appointment as an Honorary Fellow, the College's highest honour.

Colleagues at Trinity remember him as being welcoming, collegial, and wonderful to have a conversation with, often displaying his wry sense of humour.

Prof. Dalzell retired from Trinity in 1988, but his work in academia was not yet complete. He was an editorial board member for the University of Toronto Press' *Collected Works of Erasmus* series, and served as the translator for volumes 10 and 11, which reproduced Erasmus' correspondence. In 1996, his book *The Criticism of Didactic Poetry: Essays on Lucretius, Virgil, and Ovid*, was published, which was adapted from a series of lectures he gave at the University of Toronto.

#### Margaret Wilshire Foster Darte

Margaret Darte died on March 27, 2019 at the age of 97. Born in Galt, Ontario, she grew up in Welland before enrolling at Trinity College. She graduated in 1943 with a Pass Arts before taking a job with the Ministry of Transport.

In September 1944, she married Dr. John Darte, a noted oncologist, and with him they moved from Ontario to England and later St. John's, Newfoundland. They returned to Ontario in 1974.

In 1975, Margaret' daughter, Madeleine, died tragically. She reached out to the chaplain at the McMaster University Medical Centre for support, and later began helping other parents who had lost children. Following John's death, she returned to Trinity College to pursure a Master of Divinity degree in religious education, graduating in 1979.

During her training in the chaplaincy at the Hospital for Sick Children, she continued to work with bereaved parents. This experience led to work with the Ministry of Health and the eventual founding of Bereaved Families of Ontario, a support group which now has chapters across the province and has helped thousands of families navigate the death of a child.

Through her actions, it is clear that Margaret dedicated her life to helping those around her. In addition to the numerous organizations for which she volunteered, Margaret served Trinity on the College Council, the St. Hilda's Board of Trustees, the Chapel Advisory Committee, and was a Year Rep for the Class of 4T4. To recognize her for her service, Margaret was award an honorary Doctor of Divinity degree in 1990.

#### Helen Neilson Hare

Helen Hare died on June 22, 2019 at the age of 95. Helen was known at Trinity College as the beloved wife of Provost F. Kenneth Hare, who served from 1979 to 1986. They were a memorable hosting duo during the time they were living in the Provost's Lodge, welcoming countless students, alumni, faculty, and staff, as well as the Archbishop of Canterbury and Northrop Frye.

According to her obituary, "Helen was a devout church member all her life, an animal lover, a chorister and...a hospital and helpline volunteer. Her outgoing friendliness and kindness inspired the trust and affection of all who knew her."

#### Ruth Evelyn Hood

Ruth Hood died on August 9, 2019 at the age of 86. While at Trinity, Ruth served as Head of College for the class of 5T5, and later for years as a Year Rep, helping to organize many reunions. Her volunteerism extended to the Friends of the Library, where she was both a book sale volunteer as well as the co-ordinator for book donation pick-ups.

According to Ruth's obituary, she "trained in library science, she worked on notable commissions as an editor and served her communities as a dedicated volunteer, philanthropist and arts patron."

The Corporation **resolved** to express its gratitude for the life and service of these four Members to the College and that this Resolution be inscribed on the minutes and copies sent with the sympathy of the Corporation to their families.

The Secretary also noted the death of The Rev. Charlene Scriver, Incumbent of St. Michael's & All Angels Church in Thunder Bay. Charlene was a recent graduate of the Faculty of Divinity.

#### 3. Minutes

The Secretary read a summary of the minutes of the Spring Meeting of Corporation, held on April 25, 2019.

The Corporation **resolved** that the minutes of the Spring Meeting held on April 25, 2019 be approved.

#### 4. Motion to Excuse Absent Members

Ms. Christine Sutcliffe moved, seconded by Mr. Nicholas Ferreira, **that** the members who advised the Secretary of their inability to attend be excused.

The motion was carried.

# 5. Report of the Provost

Provost Moran delivered her report on the status of Trinity College. This report is appended to the minutes (Appendix A).

6. Report of the Board of Trustees & Presentation of the Audited Financial Statements Mr. Andrew McFarlane, Chair of the Board of Trustees, delivered his report on the activities of the Board. This report is appended to the minutes (Appendix B). Mr. McFarlane also presented the Corporation with the College's audited financial statements.

# 7. Appointment of Auditors

Mr. Andrew McFarlane moved, seconded by Sharon Geraghty, **that** KPMG be appointed Auditors of the College for the year ending April 30, 2020 and for the Pension Fund for the year ending June 30, 2020, at a fee to be set by the Board of Trustees.

The motion was carried.

#### 8. Notices of Motion

No notices of motion were given.

#### 9. Other Business

Mrs. Nancy Graham, President of the Friends of the Library, gave notice of the Trinity College Book Sale occurring October 24 – 28.

Provost Moran delivered routine announcements regarding the luncheon and the next scheduled meeting.

The Rev. Canon Dr. Darcey Lazerte pronounced the benediction.				
Chancellor Graham adjourned the meeting.				
Chair	Secretary			
William Graham	Christopher Hogendoorn			



# Provost's Report to Corporation October 24, 2019

A very warm welcome to all members of Corporation and guests, and a special welcome to those of you who are attending for the first time. This is a busy time at Trinity College with the Fall 2019 term now well underway.

It was my pleasure this morning once again to ring the bell to open the **44<sup>th</sup> Annual Trinity College Book** Sale, and to see more than 150 people already lined up! It is always wonderful to see this beloved Trinity tradition take shape, and to witness the dedicated Friends of the Library team in action. On behalf of the entire Trinity community, I would like to express my warmest thanks and gratitude to all the volunteers, staff and students who work so diligently to make this remarkable event happen every year.

#### **Trinity News**

## **Chair's Reception / Living Trinity Campaign**

On October 17, the College launched our Living Trinity Campaign with a wonderful event in Strachan Hall attended by close to two hundred guests. This event was held in part to thank Trinity's donors for their generosity over the past several years. Living Trinity will build on this foundation and aim to raise new funds for student support and academic innovation for both the undergraduate population and Divinity, and of course for the new building.

#### **Gift Announcements**

As announced last week, we are incredibly grateful to Joannah and Brian Lawson for their gift of \$10 million towards Trinity's new Sustainability Initiative, which will enable us to take the College's longstanding commitment to sustainability to a new level with academic and co-curricular programming, support for student activities such as internships and volunteer opportunities, and of course critical support for our sustainability ambitions in our new building. We are also immensely grateful for two very generous leadership gifts from alumni Nevil Thomas and Jack Whiteside.

These, along with gifts from other early supporters, reflect the hard work and commitment of all of our staff and volunteers, especially those in our Alumni and Development Office, and our two campaign cochairs, Carolyn Kearns and Michael Royce.

**Reunion 2019** was a huge success with twenty-two events and more than 700 attendees who came back to Trinity to celebrate.

#### Chancellor William C. Graham Awards

In early May I was thrilled to announce the new Chancellor William C. Graham Awards to honour his legacy by recognizing Trinity students, staff, faculty and alumni who help make the College a more welcoming and positive place," Provost Moran said. "The new awards allow the College to recognize those who lead by positive example and inspire others." At today's meeting we congratulate ten inaugural winners, announced by Nelson De Melo, Registrar and Director of Student Services: Jill Adolphe, Marvin Chen, Joy Fitzgibbon, Coreen Lowe, Allison MacDonald, Meredith Meads, Nathan Postma, Stephen Scharper, Christine Sutcliffe and Sebastian Warma.

#### **Building Project Update**

Since the last meeting of Corporation in April 2019 we have made excellent progress. Our team is small but mighty: Bursar and CAO Jason MacIntyre and Assistant Provost Jonathan Steels are working full tilt alongside Project manager Dave DeMarco, and are supported by a fantastic group of volunteers, especially Finance and Audit Committee Chair Gerry Noble, and Board of Trustees Chair Andrew McFarlane.

Through the work of our Architect Selection Committee, chaired by our Chancellor, we selected the architects Mecanoo and their Canadian partners RDHA. The architect team has been working here at Trinity since June. Unlike the early study that was submitted for rezoning purposes, which showed a midrise building on the Larkin parking lot, our architects have proposed a much more human scale, walkable structure that completes the Trinity campus, incorporates green space and resonates with much earlier plans which contemplated a series of quad-like spaces. The greater roof space also enables us to support some of our key sustainability ambitions, including the creation of an urban rooftop farm that will be part of our new Farm to Table program.

#### **Student Services**

Our new Student Services Centre is now open and the results have been everything we had hoped for and more: better, more easily accessible, coordinated support for our students, private advising space, better connection to academic support services. This beautiful new space has reanimated the front hall of the College.

Last spring, I reported on the results of consultations with students about connecting as a community, belonging and alleviating loneliness. As a result, we decide to hire a group of Community Advisors: we have hired eight Trinity undergraduate students who are doing a superb job working with students, student leaders and dons.

# **Student Choice Initiative/OSAP Funding**

In regard to changes at the Provincial level, we continue to work with student leaders on the impact the Student Choice Initiative has had on funding for important student activities, governance, and clubs. We are also monitoring the effects that changes in OSAP funding have had on our students' financial need, responding as best we can with our bursary program, a program supported primarily by our alumni donors.

#### **Federated Colleges Operating Agreement – Student Services**

As a result of our ongoing discussions with the University and the Faculty of Arts & Science, I am pleased to report that the University has agreed to a substantial OTO increase in student services funding. This increased support is significant in itself, but it also shows recognition for the outstanding job done by our student services staff.

# **Academic Program**

I would like to formally welcome Professor Tim Sayle as the new Director of Trinity's International Relations program. I would also like to welcome Professor Nick Everett, who is serving as Acting Dean of Arts while Professor Mike Ratcliffe is on his long-postponed sabbatical in Cambridge.

This year, we are continuing to renew our curriculum with a particular emphasis on sustainability. Two years ago, I announced the Butterfield Stream in Trin One, a wonderful addition which really inspired us to think about what more we can do. We are developing new sustainability courses for ESL, IR and Immunology, and have begun discussions about how we might integrate sustainability into the offerings in Divinity where it has a natural nexus with much of the work being done in our faculty. We are also offering twice as many Trin One co-curricular events as last year, and we have introduced mentoring by upper level students.

The Canadian International Council is now located at Trinity, in the Bill Graham Centre, and I am delighted to welcome the new CIC President Ben Rowswell, who has had a distinguished diplomatic career. Thanks to Professors John Duncan, Tim Sayle and Joy Fitzgibbon, we have now established internships for three students at the CIC.

#### **Faculty of Divinity**

I am very pleased to report that for the first time the Faculty of Divinity is offering one of the University's undergraduate First Year Foundations seminar, "Disaster and Terrorism: Religion and Ethics at Ground Zero", taught by Professor Chris Brittain in the Winter term. Another new initiative in Divinity is a daylong training workshop for church youth leaders.

Our graduates continue to be successful: since our May 2019 convocation, 9 graduates have been ordained in four different dioceses in the Anglican Church of Canada.

#### **Graham Library**

As part of the College's efforts in sustainability, the Library now offers a re-use station to share office equipment such as pens, paper and packing materials and is encouraging visitors to pick up and drop off these supplies. Friends of the Library proceeds from the book sale have funded a new scanner that is free to use for all members of the community, salaries for student library assistants, and improvements to library security. As part of the Trinity Title Talks series, the Library welcomes Professor (and Trinity Fellow) Mark Kingwell, who will speak about his book *Wish I Were Here: Boredom and the Interface* later this month.

#### **Food Services and Sustainability**

This summer saw a successful urban agriculture pilot program on the roof of Munk N, which produced a significant harvest, as well as a successful program of Trin One internships in which students studied food systems and related matters.

#### **Enrolment**

Trinity has 415 new undergraduate students, 59 undergraduate exchange students, and 30 new Divinity students this year. We remain the smallest undergraduate Arts and Science College with a total registration of 1763 degree students. Divinity registration is 100.

#### 2019-2020 Student Heads

Heads of College: Christine Sutcliffe, Nicholas Ferreira
Heads of Arts: Kiayla Amos Flom, Ryan Marten
Heads of NRAC: Sophia DiNicolo, Vito Foti
Heads of Divinity: Ali McIntosh, Adam McComb

#### New Courses in the 2019-2020 Academic Year

# TRN321H1S LEC0101 The Ethics, Society and Law of Environmental Sustainability Instructor: Nicole Spiegelaar

The natural environment sustains all human activity. But is current human activity environmentally sustainable? Increasingly, the evidence is that it is not. Unsustainable practices threaten both the environment and human activity, and they have crucial ethical, social, political and legal dimensions. In this E-S-and-L experiential course students will learn to navigate complex interdisciplinary factors involved in environmental decision-making. Working with case studies, students will explore the ethics of sustainability, sustainability in society, and legal and policy frameworks that enable sustainable practice. Through research, interviews with guest experts and field trips with community stakeholders, students will develop the skills to consider sustainable environmental regulations in the light of diverse worldviews, local knowledge, socioeconomic equity and ecological indicators.

#### **Announcements**

## **Divinity Convocation: May 7, 2019**

At the Divinity Convocation, held on Tuesday, May 7, 2019, the degree of Doctor of Sacred Letters (*honoris causa*) was conferred upon John H. Whiteside, and a Doctor of Divinity (*honoris causa*) was conferred upon The Rev'd Nadim Nassar, who presented the address to Convocation. This year, seventeen Masters and Doctoral students received their Divinity degrees, which are awarded conjointly with the University of Toronto.

#### Fall Matriculation and Convocation: Sept 4, 2019

At our Fall Matriculation and Convocation on September 4, 2019 the College conferred an Honorary Fellowship upon Professor Emeritus Derek Allen, who delivered the Convocation Address, and a Doctor of Sacred Letters (*honoris causa*) upon Trinity alumna Rosemary McCarney.

#### **Arbor Awards**

Congratulations to the Trinity alumni who received a U of T Arbor Award on October 10, 2019 for their outstanding volunteer service: Jenn Hood (2006), Maggie Helwig (2011), Ann James (1978), Charles Wall (1957).

#### **Upcoming Events**

#### **Fall Arts Convocation**

Trinity College Fall Arts Convocation will take place at Convocation Hall at 10:00 a.m. on Monday, November 4, 2019.

**Trinity's Artists-in-Residence, The Gryphon Trio,** will be returning to Trinity again this year. They will be performing, along with several talented Trinity student musicians, at a coffee house in the Provost's Lodge on Tuesday, November 12.

# **Advent Lessons and Carol Service - Trinity College Chapel**

The Advent Lessons and Carol Service will take place on Sunday, December 1, 2019 at 4:00 p.m. in the Chapel.

# Report of the Trinity College Board of Trustees to the Spring Meeting of Corporation Thursday, October 24, 2019

Mr. Chancellor, Madame Provost and Members of Corporation,

I am pleased to present a report highlighting the activities of the Board since the last report to Corporation.

The College is fortunate to have so many talented individuals who volunteer their time and expertise in many different capacities, including membership on the Board of Trustees. On behalf of the Board, I would like to express appreciation to the following members who retired from the Board this past year and to welcome our newest members.

# Retiring from the Board:

Joannah Lawson, JoAnna Dutka, Michelle French, Mark Kingwell, Michael Steinhauser, Randy Williams, Jason Moore, Phoebe Rogers, and Arunoshi Singh

#### Joining the Board:

Stanley Ho, Charles Pick, Eleanor Fish, Marsha Hewitt, Louis Pauly, Cheryl Suzack, Ali McIntosh, Sophia DiNicolo, Nicholas Ferreira, and Christine Sutcliffe

Since the Board's last report to Corporation in April, the Board has held three meetings.

The fundraising campaign and the new building are front-of-mind for the Board this year, and dealing with these matters has taken precedence.

During those meetings, the Board empowered the administration to enter into contract negotiations with the architecture firms Mecanoo and RDHA for the purpose of designing a new building. The Board subsequently approved the negotiated contract.

The Board continues to hear about the work of the Building Project Steering Committee, and monitors all new developments with the building.

The Development Office is providing the Board with regular updates on the *Living Trinity* campaign, chaired by Michael Royce and Carolyn Kearns.

The Board also received updates and progress reports from its standing committees, including the Development Committee, Committee on Investments, and the Pension Committee.

After thorough examination by the Finance and Audit Committee, the Board approved the College's 2019-2020 Operating and Capital budgets. The Finance and Audit Committee has also met with the auditors and reviewed the financial

statements for the year ended April 30, 2019. No concerns were raised by the auditors or the Committee, and the Board approved the financial statements. Several copies are available from the Secretary after the meeting.

In addition to its committee, the Board received regular updates from the College administration and the student leaders to provide perspective and insight as to the day-to-day operations and life at the College. This included a report from the Registrar about the successful completion of the Student Services Centre renovation.

Respectfully submitted,

Andrew McFarlane Chair, Board of Trustees